Pacific Pilotage Authority KEY PERFORMANCE INDICATORS Q2 2023

Safety		2023	2022
1.	Incidents on vessels under pilotage [0]	0	5
2.	Incidents on pilot launches [0]	0	1
Relia	ability		
3.	Number of delays (hours) caused by pilots [0]	0	1(2.5)
4.	Number of delays (hours) caused by dispatch errors [0]	3 (4)	0
5.	Number of delays (hours) caused by launches [0]	1 (1.75)	0
6.	Total number of delays (Total hours delayed) [0]	4 (5.75)	1(2.5)
Effic	ciency: General	,	`
7.	Pollution incidents on pilot launches [0]	0	0
8.	Maintain an average of 5 working days to resolve all complaints [≤ 5 days]	7 days	3 days
9.	Maintain an average of 5 working days to resolve all invoice disputes [≤ 5 days]	5.8 days	0.6 day
Effic	ciency: Pilots		
10.	Complaints regarding pilot service level [0%] [number of complaints/number of assignments]	0.04%	0.05%
11.	Callbacks as percentage of assignments [≤ 2.5%]	1.7%	2.3%
12.	Annual assignments per pilot		
	a) Coastal [≥ 95]	111	103
	b) Fraser River [≥ 106]	134	122
13.	Annual average revenue/cost per assignment		
	a) Revenue [\$9,437]	\$8,922	\$7,756
	b) Cost [\$9,357]	\$8,317	\$8,122
	c) Profit (loss) [\$80]	\$ 605	\$ (366)
14.	Annual utilization of pilots – terminal delays [≤ 5%] [hours delayed at terminal/total hours on assignment]	1%	1%
15.	Annual utilization of pilots − cancellations [≤ 8%] [number of cancellations/number of assignments]	9%	8%
Fina	ncial		
16.	Maintain adequate reserves (cash and investments) [≥ \$13M]	\$14.7M	\$5.8M
17.	Accounts receivable - % of invoices under 30 days [≥ 95 %]	97%	89%
18.	Working capital ratio - current assets/current liabilities [1.0]	1.31	0.89

[]: goal