

MANAGEMENT KEY PERFORMANCE INDICATORS – 2017

First quarter

	<u>ISSUE</u>	<u>GOAL</u>	<u>TO DATE</u>
1	Number of delays caused by pilots	0	0
2	Number of dispatch errors causing delays	0	1
3	Incidents on vessels under pilotage		
	a) Class A Incidents	0	0
	b) Class B Incidents	0	0
	c) Class C Incidents	0	0
4	Incidents on pilot launches		
	a) Class A Incidents	0	0
	b) Class B and C Incidents	0	0
	c) Lost time incidents	0	0
5	Unscheduled launch downtime		
	a) Causing operational delays (Total downtime days causing delays/total days)	0%	0
	b) Not causing operational delays (Total downtime days not causing delays/total days)	0%	0.03%
6	Helicopter usage for pilot transfers (North)	40%	39.7%
7	Environment: pollution reports from pilot launches	0	0
8	Combined computer runtime (Vancouver and Victoria)	100%	100%
9	Maintain an overhead cost of less than 8.5%	8.5%	8.0%
10	Maintain an adequate contingency fund	\$467,456	\$509,296
11	Accounts receivable (Percentage of invoices under 30 calendar days)	90%	96%
12	Maintain average of 8 working days to resolve all complaints	8 days	1.8 days
13	Maintain average of 8 working days to resolve all invoice disputes	8 days	6.7 days